



GENEROLŲ JONAS ŽEMAIČIO
LIETUVOS KARO AKADEMIJA

THE 12TH INTERNATIONAL SCIENTIFIC-PRACTICAL CONFERENCE
ON CHANGES IN PUBLIC GOVERNANCE

DEMOCRATIC GOVERNANCE IN THE CONTEXT OF GEOPOLITICAL CHALLENGES

ORGANISERS:

Excellence Network of Public Governance
Committee on State Administration and Local Authorities of the Seimas of the Republic of Lithuania
Ministry of the Interior of the Republic of Lithuania
Faculty of Public Governance and Business of the Mykolas Romeris University
General Jonas Žemaitis Military Academy of Lithuania

CONFERENCE VENUE: THE SEIMAS OF THE REPUBLIC OF LITHUANIA

Plenary session (10 am–12.15 pm) – Constitution Hall, Building I

Panel A. (1.30 pm–4.30 pm) – Room 218 B, Building III

Panel B. (1.30 pm–4.30 pm) – Constitution Hall, Building I

Panel C. (1.30 pm–4.30 pm) – Council of Lithuania Hall, Building I

THE WEBCAST WILL BE AVAILABLE ON

the Seimas Youtube channel [Atviras Seimas \(Open Seimas\)](#).
Questions may be submitted via [Sli.do](#)

10.00 am–12.15 pm **Plenary session.** Democratic Governance in the Context of Geopolitical Challenges

[Webcast link \(in English\)](#)

1.30 pm–4.30 pm **Panel A.** Democratic Governance in the Context of Geopolitical Challenges: the Case of Ukraine

[Webcast link \(in Ukrainian\)](#)

1.30 pm–4.30 pm **Panel B.** Building Democratic Governance: Opportunities and Solutions

[Webcast link \(in Lithuanian\)](#)

1.30 pm–4.30 pm **Panel C.** Democracy, Security and Resilience: Theoretical and Practical Insights in Times of Geopolitical Crises

[Webcast link \(in Lithuanian\)](#)

CONFERENCE PROGRAMME

14 May 2025

9.30–10.00 Registration

CONSTITUTION HALL, BUILDING I

10.00–12.15 **PLENARY SESSION** (*in Lithuanian with interpretation into English*)

Moderators:

Prof. Dr Andrius STASIUKYNAS, Coordinator, Excellence Network of Public Governance; Director, Institute of Public Administration, Mykolas Romeris University

Assoc. Prof. Dr Vidmantė GIEDRAITYTĖ, Head, Research Group for Management of Security Institutions, General Jonas Žemaitis Military Academy of Lithuania

10.00–10.10 **WELCOME ADDRESS**

Kęstutis BILIUS, Chair, Committee on State Administration and Local Authorities, Seimas of the Republic of Lithuania

10.10–11.10 **PRESENTATIONS**

Prof. David SCHULTZ, Hamline University (USA), General Jonas Žemaitis Military Academy of Lithuania

Governing without Guarantees: Democratic Resilience in Times of Crisis

Assoc. Prof. Dr Aušra ŠUKVIETIENĖ, Mykolas Romeris University (Lithuania)

The Tools for Democracy: What Tools Do We Have and Do They Work in Practice?

11.10–12.15 **DISCUSSION**

Prof. Dr Valdas RAKUTIS, Member, Committee on State Administration and Local Authorities, Seimas of the Republic of Lithuania

Alicija ŠČERBAITĖ, Vice-Minister of the Interior, Republic of Lithuania

Prof. Dr Giedrius ČESNAKAS, Adviser to the Minister of National Defence

Darius VARNAS, Mayor of Ukmerge District Municipality

Prof. Dr Vainius SMALSKYS, Head of Public Administration Studies, Mykolas Romeris University

12.15–13.30 **BREAK**

13.00–16.30 **PRESENTATIONS AND WORK IN PANELS**

13.30–16.30 **PANEL A. Democratic Governance in the Context of Geopolitical Challenges: the Case of Ukraine**
(*in English and Ukrainian with interpretation into Lithuanian*)

ROOM 218 B, BUILDING III

Moderators:

Prof. Dr Vainius SMALSKYS, Head of Public Administration Studies, Mykolas Romeris University

Prof. Dr. Alvydas ŠAKOČIUS, Research Group for Security Institutions Management; Head of Defence Study Programmes, General Jonas Žemaitis Military Academy of Lithuania

PRESENTATIONS:

Assoc. Prof. Dr Larysa GORDIENKO, Simon Kuznets Kharkiv National University of Economics (Ukraine)

Public Administration of Transformation Processes in Ukraine in the Context of Geopolitical Challenges: Theoretical and Methodological Aspect

Assoc. Prof. Dr Olena KARPOVA, State University of Intellectual Technologies and Telecommunications (Ukraine)

Discussing Stakeholder Involvement in Educational Decision-Making during Geopolitical Challenges: Lessons from Lithuania and Ukraine for Strengthening Democratic Governance and Deliberative Democracy

Prof. Dr Oleksandr VORONOV, Odessa Polytechnic National University (Ukraine)

Challenges of Hybrid Threats and Information Warfare for Ukraine's Democratic Institutions

Assoc. Prof. Dr Viktoriya GURA, Taras Shevchenko National University of Kyiv (Ukraine)

European Experience in Implementing the State Policy of Social Entrepreneurship Development

Assoc. Prof. Volodymyr KONONOVYCH, Assoc. Prof. Sergij STAIKUTSA, State University of Intellectual Technologies and Telecommunications (Ukraine)

Integration of Cyber-Psychological Security and Cybersecurity

Prof. Dr Nataliia GAVKALOVA, Oleh KUNITSYN, Simon Kuznets Kharkiv National University of Economics (Ukraine)

Super-Apps Concept: the Next Step of Digitalization of Public Services in Ukraine

David SHAKARISHVILI, Klaipeda University (Sakartvelo)

Transcending Boundaries: Mapping New Theoretical Horizons in Democratic Governance

Yurii BABICH, State University of Intelligent Technologies and Telecommunications (Ukraine)

Consortium Blockchain Implementation for an Intelligent Transport System

Assoc. Prof. Tetiana KOZACHENKO, Taras Shevchenko National University of Kyiv (Ukraine)

The Public Administration System in Ukraine and the Possibility of Implementing Changes

Dr Eduard SYROMOLOT, Simon Kuznets Kharkiv National University of Economics (Ukraine)

Components of the Innovation Ecosystem of the Department of Public Administration and Economic Policy

Prof. dr. Svitlana KHADZHYRADIEVA, asoc. prof. dr. Marianna TODOROVA, State University of Intelligent Technologies and Telecommunications (Ukraine)

Cyberhate in the Coordinates of National Security

DISCUSSION

13.30–16.30 **PANEL B. Building Democratic Governance: Opportunities and Solutions** *(in Lithuanian)*

CONSTITUTION HALL, BUILDING I

Moderators:

Prof. Dr Jolanta URBANOVIČ, Institute of Public Administration, Mykolas Romeris University

Dr Ramunė MIEŽANSKIENĖ, Senior Research Fellow, Research Group for Security Institutions Management, General Jonas Žemaitis Military Academy of Lithuania

PRESENTATIONS:

Prof. Dr Algirdas ASTRAUSKAS, Mykolas Romeris University (Lithuania)

In Search of a Better Model of Self-Governance in Lithuania: the Monistic and the "Single Centre of Power" Model

Dr Jaunius JATAUTAS, Prof. Dr Dalius SERAFINAS, Vilnius University (Lithuania)

Servqual Method Use for Identifying Failures in Interest Alignment in the Democratic Policy-Making

Svajonė RAINIENĖ, Prof. Dr Andrius STASIUKYNAS, Assoc. Prof. Dr Aušra ŠUKVIETIENĖ, Justinas STALIŪNAS, Danguolė MICUTIENĖ, Mykolas Romeris University (Lithuania)

Prerequisites for Cooperation Between Marijampolė Municipality and NGOs in the Provision of Social Services

Darius VILKAS, Klaipėda University (Lithuania)

Ensuring Equal Opportunities for Persons with Disabilities in Developing Municipal Infrastructure in Lithuania: The role of Creativity and Cooperation with Disability NGOs

Prof. Dr Jaroslav DVORAK, Klaipėda University, Assoc. Prof. Dr Remigijus CIVINSKAS, Vytautas Magnus University (Lithuania)

Ensuring Equal Opportunities and Non-Discrimination in Social Service Provision in Lithuania: Balancing Professional Empathy and Municipal Policy Standards

Prof. Dr Irena LELIŪGIENĖ, Mykolas Romeris University (Lithuania)

Success Stories and Prospects of Schoolchildren's Engagement in Democratic Governance through Intergenerational Bridging Instruments in Local Self-Government in the Context of European Challenges

Rasa PAVARIENĖ, Mykolas Romeris University (Lithuania)

Benefits and Importance of Community Engagement in Strengthening Democracy and Urban Development

Dr Ramunė MIEŽANSKIENĖ, General Jonas Žemaitis Military Academy of Lithuania

Communicating Legal Imperatives to Immigrants

DISCUSSION

13.30–16.30 **PANEL C. Democracy, Security and Resilience: Theoretical and Practical Insights in Times of Geopolitical Crises** *(in Lithuanian)*

COUNCIL OF LITHUANIA HALL, BUILDING I

Moderators:

Assoc. Prof. Dr Aušra ŠUKVIETIENĖ, Institute of Public Administration, Mykolas Romeris University

Svajūnė UNGURYTĖ-RAGAUSKIENĖ, Junior Researcher, Research Group for Management of Security Institutions, General Jonas Žemaitis Military Academy of Lithuania

PRESENTATIONS:

Martynas JANKAUSKAS, Mobilization and Civil Resistance Department under the Ministry of National Defence, Kaunas University of Technology, Assoc. Prof. Dr Vidmantė GIEDRAITYTĖ, General Jonas Žemaitis Military Academy of Lithuania

The Role and Responsibility of Lithuanian Citizens in Advancing Global Defence Strategy Amid Geopolitical Tensions

Viktorija GIRINSKIENĖ, Mykolas Romeris University (Lithuania)

Democracy Under Pressure: Building a Robust Public Sector for Global Challenges

Assoc. Prof. Dr Tomas VEDLŪGA, General Jonas Žemaitis Military Academy of Lithuania

Application of Information Technologies for Strengthening Democratic Governance in the Context of Geopolitical Challenges

Dr Konstantinas LOTIUK, Klaipėda University (Lithuania)

A Military Democracy in Ukraine? Exploring a New Form of Hybrid Political Regime

Doc. dr. Gintaras LABUTIS, General Jonas Žemaitis Military Academy of Lithuania

Parliamentary Resilience: Desired and Possible

Dr Vida ČESNUITYTĖ, General Jonas Žemaitis Military Academy of Lithuania

The Link Between Democracy and the Will to Defend the Country: Dynamics of Opinions Among Soldiers in the Initial Compulsory Military Service in the Context of Geopolitical Challenges

Aistė GRIŠKONYTĖ, Mykolas Romeris University (Lithuania)

Applying Phenomenology in Environmental Governance: Challenges and Opportunities for the Public Sector

Svajūnė UNGURYTĖ-RAGAUSKIENĖ, General Jonas Žemaitis Military Academy of Lithuania

Administrative Capacity Building in the Face of Geopolitical Challenges

DISCUSSION

